

The Health IT Summit in Atlanta **WILL** sell out - Reserve your spot now!

# iHT<sup>2</sup> Health IT Summit in Atlanta

**iHT<sup>2</sup>**  
Institute for Health  
Technology Transformation

Join National Leaders in Healthcare to Improve Quality, Safety and Efficiency Through Health IT

April 24-25 | Historic Academy of Medicine at Georgia Tech | Atlanta, GA

MEET WITH VISIONAIRES LEADING THE FUTURE IN HEALTH IT



Sponsors:



**2012 Speaker Faculty:**



**Joy Pritts**  
Chief Privacy Officer  
**Department of Health  
& Human Services**



**Blake Fulenwider**  
Deputy Commissioner  
**Georgia DCH**  
Board Member  
**Georgia HIE Inc.**



**Barry Chaiken, MD**  
Senior Fellow & HIT  
Conference Chair  
**Institute for Health  
Technology  
Transformation**



**Charles DeShazer**  
VP, Medical Informatics,  
Quality & Transformation  
**Dean Health System**



**Robert J Fortini, PNP**  
VP, Chief Clinical  
Officer  
**Bon Secours  
Medical Group**



**Terrell Herzig**  
Information Security  
Officer  
**UAB Health System**



**Chuck Parker**  
Executive Director  
**Continua  
Health Alliance**



**Naomi Fried, Ph.D.**  
Chief Innovation Officer  
**Children's Hospital  
Boston**



**Bill McClatchey, MD**  
Physician,  
Rheumatology  
& Internal Medicine  
and former CMIO  
**Piedmont Healthcare**



**Andy Steele, MD**  
Director, Medical  
Informatics  
**Denver Health**



**Eta S. Berner, EdD**  
Professor, Health  
Services Administration,  
Health Informatics  
Program  
**University of Alabama  
at Birmingham**



**Phil Chuang, PhD**  
Director, Information  
Services  
**Sutter Health**

## **Convenes** over 200 CIO's, VP's, and Director's of IT from:

- Hospitals
- Health Systems
- Larger Physician Practices



## **Presents** an unmatched faculty of over 40 executive thought leaders to discuss pressing changes and the most compelling solutions, including:

- Achieving True HIE: Adoption Barriers & Keys for Success
- Meaningful Use: Lessons learned from Stage 1 (MU1) Implementation
- Privacy and Data Security Challenges with Mobile Technology
- Patient Engagement & Accountable Care
- Redefining Telehealth for the 21st Century Healthcare System
- Adapted Care: How IT is revolutionizing the delivery of health care
- Data Integration & Analytics: Empowering Physician and Patient Collaboration



## **Offers** a rare opportunity to meet with industry leaders and visionaries in an intimate setting during:

- Panel Discussions
- Case Studies
- Executive Networking Luncheons
- Presentations
- Cocktail Receptions
- Networking Breaks
- Living Groups



As a sponsor for the **iHT<sup>2</sup> Health IT Summit in Atlanta** you will have unparalleled access to over 200 key decision makers and the opportunity to highlight your company as a thought leader in health IT. Build a strategic partnership that evolves with market needs and establish on-going relationships with national thought leaders through an unmatched program agenda. iHT<sup>2</sup> offers a variety of sponsorship opportunities including:

- Conference Chair
- Exhibitor Booth
- Seat on Panel Discussion
- Case Study Presentation
- Networking Luncheon Sponsorship
- Sponsorship of Panel Discussion or Case Study
- Cocktail Reception Sponsorship

- Over 75% of the delegates who attend the Summit are Vice President level or higher
- Delegates include: CEO's, CIO's, CMO's, CMIO's, Physicians, Practice Managers, VP's & Director's of IT

### **Strategic Benefits:**

- Create solution awareness & educate the market while sourcing potential clients
- Collaborate with senior level health IT decision makers all in one place
- Plant seeds for future partnerships
- Network with peers & colleagues
- Feature your product & services to our audience of executive level buyers within targeted large and regional hospital groups in an intimate setting

**7:30 am Registration Opens****8:30 am Opening Remarks**

**Neil Thompson, MBA**  
Health Care Industry Consultant  
**VMware**

**8:40 –9:40am Panel “Achieving True HIE: Adoption Barriers & Keys for Success”**

As our healthcare systems stride forward toward compliance with MU1, some focus must be directed to MU2 and beyond. Health information exchange will become a centerpiece for compliance with the future stages of Meaningful Use. This session will address the many barriers still in place and discuss keys for successful implementation.

Topics include:

- Stakeholder buy-in
- Security & privacy
- Interoperability & ICD-10
- Direct Program
- Strategies for sustainability

Moderator: **Eta Berner, EdD**, Professor of Health Informatics, Department of Health Services Administration, **University of Alabama at Birmingham**

**MariJo Rugh, MS**, Deputy Chief Information Officer, **Poudre Valley Health System**  
**Gary Seay**, Chief Information Officer, **Community Health System**  
**Keith Cox**, Chief Executive Officer, **Health Information Partnership for Tennessee (HIP TN)**

**9:45 – 10:45am Opening Keynote “Innovating Innovation”**

Naomi Fried's keynote on Innovating Innovation will stretch our ideas about innovation by exploring how to innovate successfully within healthcare, showcasing inspiring examples of innovation programs at healthcare organizations -- highlighting the Innovation Acceleration Program at Boston Children's Hospital, and illustrating ways to create a culture of innovation. Conference participants will leave with new insights and a replicable model.

**Naomi Fried, PhD**  
Chief Innovation Officer  
**Children's Hospital Boston**

**10:45 - 11:30am Morning Networking Break****11:30-12:20 pm Panel “Meaningful Use: Lessons learned from Stage 1 (MU1) Implementation”**

This session will engage stakeholders who are leading the charge in HIT and are compliant, or nearly so, with MU1 and those who can help you get there. We will take a look back at the strategies employed to achieve Meaningful Use, bumps in the road, and other experiences learned along the way. Be prepared to engage with your peers, provide feedback based on your own experiences and get a better understanding of where we need to be to prepare for the future stages of Meaningful Use.

Moderator: **Tiffany Crenshaw**, President & CEO, **Intellect Resources**

**Wallace “Ed” Brown**, VP & Chief Information Officer, **Gwinnett Medical Center**  
**Kimberly Harding**, Director, Provider Connectivity Solutions, **Blue Cross Blue Shield of Florida**  
**Dominick Mack, MD**, Deputy Director, **National Center for Primary Care & GA-HITREC**

**11:30-12:20 pm Panel “Redefining Telehealth for the 21st Century Healthcare System”**

From its inception, and in its most basic form, telehealth was generally considered a platform for video conferencing. Since the turn of the century, technological developments have vastly changed the telehealth landscape - both in definition and potential. Telehealth is now widely recognized as an integral part of modern healthcare and utilization of mobile applications & devices, remote patient monitoring, home care and video conferencing are becoming standard issue in a physician's toolbox.

This session will discuss:

- How do we define telehealth?
- Are mobile applications a part of this or a separate technology?
- Changing delivery of care for both the provider and patient
- Most successful initiatives for improving care and efficiency

Moderator: **Jean DerGurahian**, Executive Editor, SearchHealthIT.com, **Tech Target**

**Naomi Fried, PhD**, Chief Innovation Officer, **Children's Hospital Boston**  
**Paula Guy**, Executive Director, **Georgia Partnership for TeleHealth, Inc**  
**Joseph Barrow, Jr., EdD**, Superintendent, **Ware County Schools**  
**Amnon Gavish**, SVP of Vertical Solutions, **Vidyo**  
**Rick Jennings**, Chief Technology Officer, **vRAD**

**12:20pm - 1:30pm Networking Lunch & Living Group Activity**

Take this opportunity to get to know your peers in an intimate setting to build relationships and establish future partnerships. Spend the first 15 minutes of lunch meeting with your conference 'Living Group' at your tables, iHT<sup>2</sup> staff will be onsite to direct you. Attendees will be grouped together so that starting on Day 1 you will have an opportunity to meet new contacts and maximize your experience at the program.

In addition to meeting your Living Group, you will also take part in an interactive activity to determine the top challenges facing the HIT industry. The responses will be collected and top challenges for each group will be announced at the end of the day! Lunch will be served on the exhibit floor.

## 1:30-2:20pm Case Study “Moving Toward Success and Sustainability in a Large and Diverse Multi-State HIE”

Early in 2011, Kansas Health Information Network (KHIN) implemented a statewide health information exchange (HIE) to connect a broad geographic region that covers large urban and rural areas in Kansas. KHIN's original goal was to connect 80% of all health care providers by 2016, and has far exceeded its 2011 goal of 400 providers by connecting over 1000 providers in 2011. KHIN covers a broad territory that includes all of Kansas encompassing 130 hospitals, 4500 physicians, 75 rural health and safety net clinics, 100 public health departments, 22 community mental health centers, 400 post acute care facilities, 600 pharmacies and 125 labs.

Dr. McCrary will discuss the successes and challenges of the first year, including how secure clinical messaging/DIRECT has been an early WIN and how KHIN plans to leverage state level databases including the immunization registry, prescription monitoring programs, reportable disease reporting and syndromic surveillance to prepare for Stage 2 Meaningful Use requirements. Dr. McCrary will also address the challenges associated with cross state exchange of data including healthcare policy and technology infrastructure necessary to address discrepancies associated with patient consent and “break the glass”; for example Kansas is an Opt-Out state and Missouri is Opt-In state. Dr. McCrary will also discuss the challenges associated with interoperability and the EHR vendors' readiness to utilize XDS.b and other IHE standards for the transport of personal health information (PHI).

Currently, KHIN is preparing for a July 1, 2012 “go live” date when health data on over 1,000,000 patients will be available to KHIN authorized users. Dr. McCrary will also present an overview of the ICA CareAlign® platform, especially CareConnect which enables the exchange of patient information and secure clinical communications across this broad and diverse geographic and demographic area.

Objectives:

- How to develop critical physician and patient participation
- How to manage the differences between urban and rural HIE needs
- How secure clinical communications facilitates transitions of care
- Impacting public health with an HIE
- How the right technology platform is critical for HIE success

**Laura McCrary, EdD**  
Executive Director  
**Kansas Health Information Network**

**John Tempesco**  
Chief Marketing Officer  
**ICA**  
**iHT<sup>2</sup> Advisory Board Member**

## 1:30-2:20pm Case Study “Patient-Centered Communications - Strategies for Leveraging Your Existing HIT to Improve Outcomes and Lower Readmissions”

Effective patient communications are foundational to improving outcomes, reducing hospital-acquired conditions and lowering the rate of preventable readmissions. This session will provide four strategies for leveraging existing health information technology to help make patients better partners in their care. Specific hospital examples of these best practices will be cited, including the results of a seven-site, prospective, randomized study of the use of “teach-back” to confirm patient understanding of planned treatments and procedures.

This session will cite examples of leveraging:

- Pre-procedure instructions to reduce cancelations
- Consent documents to avoid medical errors
- A National Quality Forum-endorsed Safe Practice to ensure patient understanding
- Discharge instructions to reduce readmissions

**Aaron Fink, MD**  
Professor Emeritus of Surgery  
**Emory University School of Medicine**  
Attending Surgeon  
**VAMC Atlanta**

**Timothy Kelly**  
Vice President  
**Dialog Medical**

## 2:20pm - 2:50pm Afternoon Networking Break

## 2:50-3:40pm Panel “Patient Engagement & Accountable Care”

One of the keystone initiatives of the ONC's 5 year plan is garnering more involvement from patients in their own care. There are already a number of initiatives to this end; Accountable Care Organizations, Patient-Center Medical Home and other healthcare delivery reform efforts. All of these efforts must move to provide better education for patients and encourage them to take a more active role in their own care.

This session will address:

- Priorities for delivery reform
- Strategies for patient engagement
- Understanding the patients role in healthcare
- Opportunities for expanding programs

Moderator: **Charles DeShazer**, VP, Medical Informatics, Quality & Transformation, **Dean Health System**

**Robert Fortini, PNP**, VP & Chief Clinical Officer, **Bon Secours Virginia Medical Group**  
**Andy Steele, MD**, Director, Medical Informatics, **Denver Health**  
**Richard Wild, MD, JD, MBA**, Chief Medical Officer, Atlanta Regional Office, **Centers for Medicare & Medicaid Services**  
**Horst Merkle**, Vice President, **Continua Health Alliance**

**2:50-3:40pm Panel “Privacy and Data Security Challenges with Mobile Technology”**

The use of cellular and wireless networks to deliver voice, video and data content for healthcare represents an exciting new opportunity for providers and patients alike. It also, however, introduces them to an unfamiliar world of business and technical challenges, particularly in respect to Internet protocol (IP) security and stringent healthcare regulations.

Research indicates that in order to be successful in the healthcare industry, technology providers must address the challenges of security and patient privacy. If left unresolved, provider and patient security concerns could become a serious obstacle to the widespread adoption of wireless data technology, products and services.

**Moderator: Barry Chaiken, MD**, Senior Fellow & HIT Conference Chair, **Institute for Health Technology Transformation**, CMO, **DocsNetwork Ltd.** and former HIMSS Chair

**Terrell Herzig, MSHI, CISSP**, Information Security Officer, **UAB Health System**

**Philip Chuang, PhD**, Information Systems Director, **Sutter Health**

**Michael Flesher**, Chief Information Security Officer, **Morehouse School of Medicine**

**4:00pm - 6:00pm Opening Cocktail Reception**

Don't miss this interactive and fun reception amongst your colleagues and peers toasting an incredible day of thought leadership and collaboration.

**8:00am Registration Opens****8:50am Opening Remarks**

**Charles DeShazer**

VP, Medical Informatics, Quality & Transformation

Dean Health System

**9:00am - 9:55am Panel “Adapted Care: How IT is revolutionizing the delivery of health care”**

While implementation is a work in progress, a great deal has been accomplished already, and not surprisingly, new challenges have been uncovered. With numerous new opportunities for pilot initiatives in the Patient Protection and Affordable Care Act of 2010, these lessons will also contribute to national policy discussions.

This session will address:

- The role of health IT in healthcare reform
- The stages of Meaningful Use
- Expanding health information exchange
- The evolution of challenges in health IT implementation

**Moderator: Barry Chaiken, MD**, Senior Fellow & HIT Conference Chair, **Institute for Health Technology Transformation**, CMO, **DocsNetwork Ltd.** and former HIMSS Chair

**Tom Judd**, National Project Director, Clinical Technology, **Kaiser Permanente**

**Gerald Glandon, PhD**, Chair, Health Services Administration, **University of Alabama at Birmingham**

**Janet Marchibroda**, Chair, Health IT Initiative, **Bipartisan Policy Center**

**Mark Woodward**, Chief Technology Officer, Healthcare, **EMC**

**10:00am-10:45am Caes Study “Business Intelligence: Supporting Delivery of High Quality Care and Attainment of ACO Goals”**

Healthcare institutions are aggressively moving towards meeting compliance with MU1 and MU2 with the implementation of full-featured Electronic Health Records. Concomitantly, there will be a massive increase in the amount of clinical data captured electronically. Business intelligence (BI) which traditionally has focused on financial data can be leveraged to use clinical data to support providers in delivering high quality, efficient care. In addition, BI coupled with population health analytics can help meet many Accountable Care Organization needs. This presentation will discuss the Denver Health journey in using BI in a variety of ways to facilitate the attainment of high quality care.

**Andy Steele, MD**

Director, Medical Informatics

eHealth Services

Denver Health

**10:45am - 11:30am Morning Networking Break****11:30am - 12:15pm Keynote Presentation “Building a Culture of Privacy and Security into Your Organization”**

There are real life consequences for organizations that do not integrate privacy and security throughout the continuum of HIT adoption, including health information breaches that could result in identity theft, financial loss and even altered records that can impact patient safety. Joy Pritts, Chief Privacy Officer at the Office of the National Coordinator for Health IT, whose office is directly engaged with these issues, will lead an interactive keynote discussion on ways to build a culture of privacy and security in healthcare organizations.

**Joy Pritts**

Chief Privacy Officer

Department of Health & Human Services

**12:15pm - 2:00pm Power Lunch and Keynote Presentation**

Lunch on the final day will be both delicious and informative. We'll start off with 45 minutes for lunch service and some time to get settled. For the last hour we'll host a high-level, interactive work session that will satiate your thirst for knowledge once you've taken care of your other appetite!

**1:15 – 2:00pm Keynote Presentation**

As Deputy Commissioner of the Georgia Department of Community Health (DCH) and former health policy adviser for Georgia Governor Nathan Deal, Blake Fulenwider understands the challenges and opportunities of Health Information Exchanges.

His interactive keynote presentation will focus on:

- Addressing challenges in establishing a trusted health information network for providers and patients
- Building a robust and interoperable health information exchange
- Creating a secure and private patient-centric health information exchange
- Attaining long-term financial sustainability of a health information exchange
- Defining transformative improvements in patient care, care coordination and savings to the health care system
- The presentation will include anecdotal examples and time for questions.

**Blake Fulenwider**

Deputy Commissioner

**Georgia Department of  
Community Health (DCH)**

Board Member

**Georgia Health Information Exchange Inc.**

**2:00 – 3:00pm Panel “Data Integration & Analytics: Empowering Physician and Patient Collaboration”**

According to the Pew Research Center, back in 2000, 46% of American adults had access to the Internet, 5% of U.S. households had broadband connections and 25% of American adults looked online for health information. Today, 74% of American adults go online, 57% of American households have broadband connections and 61% of adults look online for health information.

This increased access to information, along with financial incentives, is fueling a shift toward patient centric care. The shift is being empowered by health IT and allows patients to take a more proactive role in managing their own healthcare. This also places an onus on the healthcare industry to provide patients with smart, interpretable data.

This session will discuss:

- Empowering patients as a major stakeholder in healthcare – risks & rewards
- Turning EHRs into health information
- Storing and securing data
- Provider, payer, and vendor collaboration

Moderator: **Jean DerGurahian**, Executive Editor, SearchHealthIT.com, **Tech Target**

**Bill McClatchey, MD**, Physician, Rheumatology & Internal Medicine and former CMIO, **Piedmont Healthcare**

**E. Gregory Marchand, MD**, Director of Informatics, **Washington Hospital Center – MedSTAR Health System**

**Charles DeShazer, VP**, Medical Informatics, Quality & Transformation, **Dean Health System**

**3:00 pm - Closing Remarks**

# iHT<sup>2</sup> Health IT Summit in *Atlanta*

## What is the iHT<sup>2</sup> Health IT Summit in *Atlanta*?

The iHT<sup>2</sup> Health IT Summit in *Atlanta* is designed to help top-level executives, legislators, physicians, regulators, and technologists come to grips with the swirling forces of health information technology change, policy development and changing business models. The Summit provides an intimate, high level forum that facilitates open avenues of communication amongst executives and stakeholders in healthcare fostering the growth and adoption of HIT resulting in safer, more efficient and cost effective healthcare.

## Who Attends?

Attendees of the iHT<sup>2</sup> Health IT Summit are industry leaders and senior executives from the healthcare community focused on HIT with the following job titles: CEO, CIO, CMO, CMIO, CNO, COO, CSIO, SVP, VP, and Director.

## When and where does the iHT<sup>2</sup> Health IT Summit in *Atlanta* take place?

**April 24-25, 2012 in Atlanta, GA**

### Historic Academy of Medicine at Georgia Tech

We are honored to host our event at The Historic Academy of Medicine, designed by architect and Georgia Tech alumnus Philip Trammell Shutze. Completed in 1941 as the home of the Medical Association of Atlanta, then the Fulton County Medical Society. The building is now owned by Georgia Tech, which oversaw the \$6 million dollar renovation and has opened to rave reviews in 2012.

For directions and venue details please visit: <http://www.academy.gatech.edu>  
(Across the street from the Renaissance Midtown Atlanta)

At the corner of 7th Street and West Peachtree Street, in Midtown Atlanta, stands an elegant reminder of Atlanta's past.

Address:  
875 West Peachtree St NW  
Atlanta, GA 30309

For addition details please contact Matt Raynor at (561) 748-6281 or [matt@ihealthtran.com](mailto:matt@ihealthtran.com).

**Official Hotel Partner** (Across the street from the Historic Academy of Medicine at Georgia Tech)

Renaissance Atlanta Midtown Hotel  
866 W. Peachtree Street, NW  
Atlanta, Georgia 30308 USA

To make a reservation please call (951) 553-1008.



Marc Probst  
CIO  
Intermountain Healthcare

***“Where Health IT Leaders Drive  
Innovation Through Collaboration”***

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Initiatives  
Pfizer Health Solutions



**Catherine Peper**  
VP Provider Technology  
Solutions  
Blue Cross Blue Shield Florida



**Bill Phillips**  
CIO  
University Healthcare System



**Dr. David Rosenberg**  
Board Certified  
Family Physician



**John Santangelo**  
Director of IT  
Cleveland Clinic Florida



**Jay Srinivasan**  
Chief Innovation  
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**John Wade**  
President  
JCWade & Associates  
Former HIMSS Chairman

# About the



**The Institute for Health Technology Transformation** is the leading organization committed to bringing together private and public sector leaders fostering the growth and meaningful use of technology across the healthcare industry. Through collaborative efforts the Institute provides programs that drive innovation, educate, and provide a critical understanding of how technology applications, solutions and devices can improve the quality, safety and efficiency of healthcare.

### ***The Institute engages multiple stakeholders:***

- Hospitals and other healthcare providers
- Clinical groups
- Academic and research institutions
- Healthcare information technology organizations
- Healthcare technology investors
- Health plans
- Consumer and patient groups
- Employers and purchasers
- Device manufacturers
- Private sector stakeholders
- Public sector stakeholders

### **Mission & Vision**

The mission of the Institute for Health Technology Transformation: to drive improvement and the meaningful use of technology throughout the continuum of care through education and collaboration among multiple stakeholders.

Technology in-and-of itself will not solve the deep challenges facing our healthcare system nor will it alone ensure more accessible and higher quality care. Realizing the benefits of technology across the healthcare continuum is a complex, under-utilized and often misunderstood process. Stakeholder collaboration underscores the Institute's focus working to ensure technology has a transformative effect at all levels of the healthcare sector.

For additional information please contact:

Matthew Raynor, MBA  
Senior Marketing Manager  
Institute for Health Technology Transformation  
561-748-6281  
matt@ihealthtran.com

# Why Should You Attend The iHT<sup>2</sup> Health IT Summit in Atlanta?

- Keynote presentations from the industry's most accomplished professionals and thought leaders.
- Two full days of networking opportunities with healthcare leaders and executives from around the country.
- An exhibit area that will allow you to learn about new products and services that can save your organization money and improve quality of care.
- Topical panel discussions and workshops on the most critical and timely issues.
- A Continued Focus on the **Fundamental IT** Areas that Matter
- The Latest Implications of ARRA and What it Means for Your Practice or Hospital
- Meet **valuable new contacts** from all over the country in a convivial and professional atmosphere.
- During social and networking events you will have the opportunity to **build new relationships** and reinforce existing ties with the healthcare industry.
- A conference curriculum that offers a **broad choice of educational opportunities** for professional development, both for yourself and the organization you work for.
- Hear from **inspirational panelists and keynote speakers** from the Healthcare sector.
- Share **ideas, aspirations, problems, and solutions** with peers and colleagues.
- Develop a more **intimate understanding** about the industry and compare your situation with others.
- Learn about **current trends and innovative ideas**.
- Understand **best practices** and applications through case study presentations.
- **Solve and debate** issues while consulting with industry experts.
- The **top-notch setting** and activities in Atlanta, GA.
- A conference experience that will allow you to **recharge your batteries**, and also **see a valuable return on your investment**.



## Registration Fees:

**Standard Registration fee includes conference, refreshments, full access to keynotes, case study's and panels, networking breaks, conference materials and more!**

Provider, Government & Education Registration:

\$995.00

Vendor Full Conference Registration(non Provider, Government, & Education):

Within 30 days of the summit: \$1,995.00

Within 60 days of the summit: \$1,895.00

Within 90 days of summit: \$1,795.00

**Special Discounts may apply for qualified individuals For additional information please contact:**

**Matthew Raynor**  
**Senior Marketing Manager**  
**561-748-6281**  
**[matt@ihealthtran.com](mailto:matt@ihealthtran.com)**

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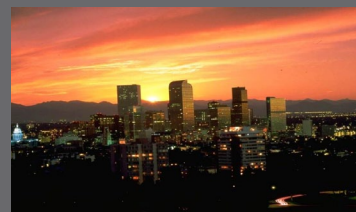
Please join us by becoming a partner in the innovative work of driving improvement in our healthcare system through the effective use of technology across the continuum of care.



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iHT<sup>2</sup> Health IT Summit  
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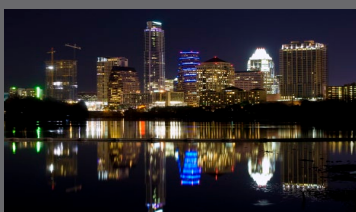
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August 22-23, 2012  
Seattle, WA



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in New York City  
September 19-20, 2012  
New York City, NY



iHT<sup>2</sup> Health IT Summit in  
Beverly Hills  
November 7-8, 2012  
Beverly Hills, CA



iHT<sup>2</sup> Health IT  
Summit in Austin  
December 5-6, 2012  
Austin, TX

*The accomplishments and dedication of the Advisory Committee is truly what separates the Institute apart from other organizations.*

**iHT<sup>2</sup>**

**Institute for Health  
Technology Transformation**

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